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1991

URBAN MUNICIPAL

104th Annual General Meeting

HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS



Hamilton Convention Centre
Albion "A"
April 15, 1991
7:30 p.m.

URBAN MUNICIPAL

JUL 28 1992

GOVERNMENT DOCUMENTS

104th Annual General Meeting

HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS



Hamilton Convention Centre

Albion "A"

April 15, 1991

7:30 p.m.

THE HAMILTON SOCIETY FOR
THE PREVENTION OF CRUELTY TO ANIMALS

NOTICE OF ANNUAL GENERAL MEETING OF MEMBERS

Take notice that the Annual General Meeting of Members of the Hamilton Society for the Prevention of Cruelty to Animals will be held at the Hamilton Convention Centre, 115 King Street West, Hamilton, Ontario on Monday, the 15th day of April, 1991, at 7:30 p.m. Hamilton time, for the purpose of:

- 1) Receiving the Annual Report and Financial Statements for the period ended December 31, 1990; the Report of the Auditors; electing directors; appointing auditors and authorizing the directors to fix their remuneration;
- 2) To approve and confirm all acts and proceedings of the directors and officers since the 9th day of April, 1990, referred to in the minutes of the directors, which minutes and relevant documents are available at the head office of the Society at 658 Parkdale Avenue North, Hamilton, for inspection by any member in usual business hours;
- 3) To transact such other business as may properly come before the meeting.

Dated at the City of Hamilton on the 1st day of March, 1991.



104th ANNUAL GENERAL MEETING

Hamilton Society for the Prevention of Cruelty to Animals

Hamilton Convention Centre

Albion "A"

April 15, 1991

7:30 p.m.

AGENDA

1. Declaration of a duly constituted meeting and call to order.
2. Reading and approval of minutes of the 103rd Annual General Meeting of The Hamilton Society for the Prevention of Cruelty to Animals - April 9, 1990.
3. Motion to confirm and approve business transacted since April 9, 1990 - Motion #1.
4. Finance Committee Report - Marilyn Hawkrigg, Secretary Treasurer
 - i) Treasurer's Report
 - ii) Auditor's Report and Financial Statement for the period ended December 31, 1990.
 - iii) Appointment of Auditors for the year 1991 - Motion #2
5. Shelter Committee Report - Larry Belbeck, Chairman
6. Community Services Report - Mike Field, Manager, Fundraising & Community Services
7. President's Report - John Hedden, President
8. General Manager's Report - Cam Stableford, General Manager
9. Approval of New Members - Motion #3.
10. Nomination Committee Report - Jon Francis, Chairman
11. Other Business

Guest Presentation:

Paul Cipparone, N.M.

Wellington County School for Dogs and Security Services Ltd.

Erin, Ontario.

HAMILTON SPCA ANNUAL GENERAL MEETING —1989 ANNUAL REPORT

Date of Meeting: April 9, 1990

Place of Meeting: Hamilton Convention Centre

Time of Meeting: 7:30 p.m.

BOARD MEMBER ATTENDANCE

(R) indicates regrets

Owen Boris
Alderman Terry Cooke (R)
Alex German
Marilyn Hawkrigg (R)
Sid Sandler
Edna Whitbread
Larry Belbeck (R)
Dudley Collins
Jon Francis
Lorne Haist (R)
John Hedden
Barbara Watson
Betty White

- 1) John Hedden declared a duly constituted meeting, a quorum of members being present, and called the meeting to order.
- 2) Cam Stableford read the minutes of the 102nd Annual General Meeting of April 3, 1989, and moved adoption of the minutes. Seconded by Mr. German. Carried.
- 3) John Hedden read Motion #1 to confirm and approve business transacted since April 3, 1989. Seconded by Barbara Watson. Carried.
- 4) i) Sid Sandler delivered the Treasurer's Report on the financial affairs of the organization for 1989, and moved it's adoption. Seconded by Owen Boris. Carried.

ii) Sid Sandler moved the adoption of the Auditor's Report and Financial Statements for the period ended December 31, 1989. Seconded by Jon Francis. Carried.

iii) Sid Sandler read Motion #2 for the appointment of Auditors of record for 1990. Seconded by Barbara Watson. Carried.

- 5) Bob Morrison delivered the Report of the Shelter Committee on behalf of Dr. Belbeck. John Hedden moved the adoption of the report. Seconded by Edna Whitbread. Carried.
- 6) Mike Field delivered the Community Services Report, assisted by Paul Meisel, Margaret Smith and Eileen Llewellyn. John Hedden moved the adoption of the report. Seconded by Owen Boris. Carried.
- 7) John Hedden delivered the President's Report on the activities of the Society in 1989, moving the adoption of the report. Seconded by Jon Francis. Carried.
- 8) Cam Stableford delivered the General Manager's Report. John Hedden moved the adoption of the report. Seconded by Owen Boris. Carried.
- 9) Cam Stableford read Motion #3 for the approval of New Members. John Hedden moved it's adoption. Seconded by Sid Sandler. Carried.
- 10) Jon Francis gave the report of the Nominating Committee, moving it's adoption. Seconded by Barbara Watson. Carried.
- 11) John Hedden called upon Betty White who, on behalf of the Board of Directors, presented the Jean Rumney Memorial Award to: Mr. Tom Cherington (posthumously), and Alice Sawbridge, in recognition of their dedication to the welfare of animals.
- 12) John Hedden moved that Miss Betty White be elected an Honourary Life Member of the Society, in recognition of her long and meritorious service to the Society. Seconded Edna Whitbread. Carried.

There being no further business to attend, the business portion of the meeting was adjourned at 8:45 p.m.

The business portion of the meeting was followed by a presentation and demonstration by Carol Precious, Manager of Birds, African Lion Safari.

Jon Francis extended the appreciation of the Board of Directors and all those present to Carol Precious for the excellent and enjoyable presentation.

The 103rd Annual General Meeting was adjourned at 9:45 p.m.

MOTION #1

"Be it resolved that all contracts, by-laws, proceedings and appointments, elections and payments, enacted, made and taken by the directors and Officers of the Society since the last meeting of members held on April 9, 1990, referred to in the minutes of the meeting of the Board of Directors of the Society, be and the same are, hereby approved and confirmed."



MOTION #2

Be it moved that...

The Accounting Firm of Taylor, Leibow, Chartered Accountants, be appointed as Auditors for the year 1991.



MOTION #3

Be it moved that...

The following individuals, which have been approved for acceptance by the Board of Directors, now be admitted to Membership in The Hamilton Society for the Prevention of Cruelty to Animals.

Joan Rodgers
Burlington

Angie Vanderzwan
Hamilton

Judy Bell
Binbrook

Sherrie Hicks
Hamilton



REPORT OF THE HSPCA NOMINATING COMMITTEE

The 1991 Nominating Committee, consisting of Mr. John Hedden, Dr. Dudley Collins and Dr. Jon Francis, Chairman, are pleased to present the following slate of Officers and Directors for 1991/92. All of the nominees have agreed to serve if elected.

Nominated for a One Year Appointment

Dr. Larry Belbeck	Mr. Owen Boris
Dr. Dudley Collins	Alderman Terry Cooke
Dr. Jon Francis	Mr. Alex German
Mr. Lorne Haist	Mrs. Marilyn J. Hawkrigg
Mr. John Hedden	Mrs. Barbara Watson
Miss Edna Whitbread	Miss Betty White
	Mr. Joseph Sams (ex-officio)

Officers Nominated to the Board of Directors are:

President	Mr. John Hedden
Vice-President	Mrs. Barbara Watson
Secretary/Treasurer	Mrs. Marilyn J. Hawkrigg

Representative Posts

Representative to the Ontario Humane Society
Dr. Larry Belbeck

Representative to the Canadian Federation of Humane Society
Dr. Larry Belbeck

Honorary Post

Honorary President
His Worship Mayor Bob Morrow

This Report is Respectfully Submitted. We recommend the election and appointment of the nominees.

Jon Francis, DVM
Chairman

TREASURER'S REPORT

I am extremely pleased to report on the financial state of affairs of the Society for the year 1990.

During the past year, management has shown caution in areas of spending and operational changes, at the same time reporting significant growth in investments and revenues.

Contributing to the need for conservatism in our financial and operational management were altered relationships with Area Municipalities. Attempts to restore equity in our contractual relationships with all Municipalities resulted in the unfortunate loss of several Municipal Animal Control Contracts, making it necessary to revise staffing levels to address a changing service area.

The economics of the day have also started to affect the organization in the area of Fundraising. In 1990 the Telephone Campaign experienced a 20% drop off in donations. Thus far we have been able to successfully compensate for declining revenue in this area by diversifying our fundraising venues, and in 1990 introduced our first Dog Walk ("Wiggle-Waggle-Walk-A-Thon"). Through an imaginative approach by Staff, total donations revenue received in 1990 exceeded the previous year's results by 22%.

The ongoing support of the public to our organization is crucial for our operation and financial success, and it is worth noting that donations comprise 20% of the Society's total revenue.

The Society was also very fortunate in 1990 to realize some \$120,000 in Bequests, accounting for 23% of all funds received from the Public.

Cash and Reserves grew to a level of \$650,000, which allows us to commence segregating these funds for specific future applications, including the construction of New Shelter Facilities.

Under the capable Chairmanship of our Vice-President, Mrs. Barbara Watson, the Long Range Planning Committee has completed preliminary work with our Architects to determine the nature and costs of these New Facilities. The Finance Committee will now proceed to examine the potential for Public and Governmental Funding, and we are hopeful that by year end we will have a satisfactory financing plan in place to allow the commencement of construction within the next three years.

I would particularly like to thank our capable General Manager, Cam Stableford, our President, Mr. John Hedden, fellow members of the Finance Committee, and my fellow Board Members for their assistance and kind support during this past year. My thanks also to the many staff members involved in the day to day management of the organization.

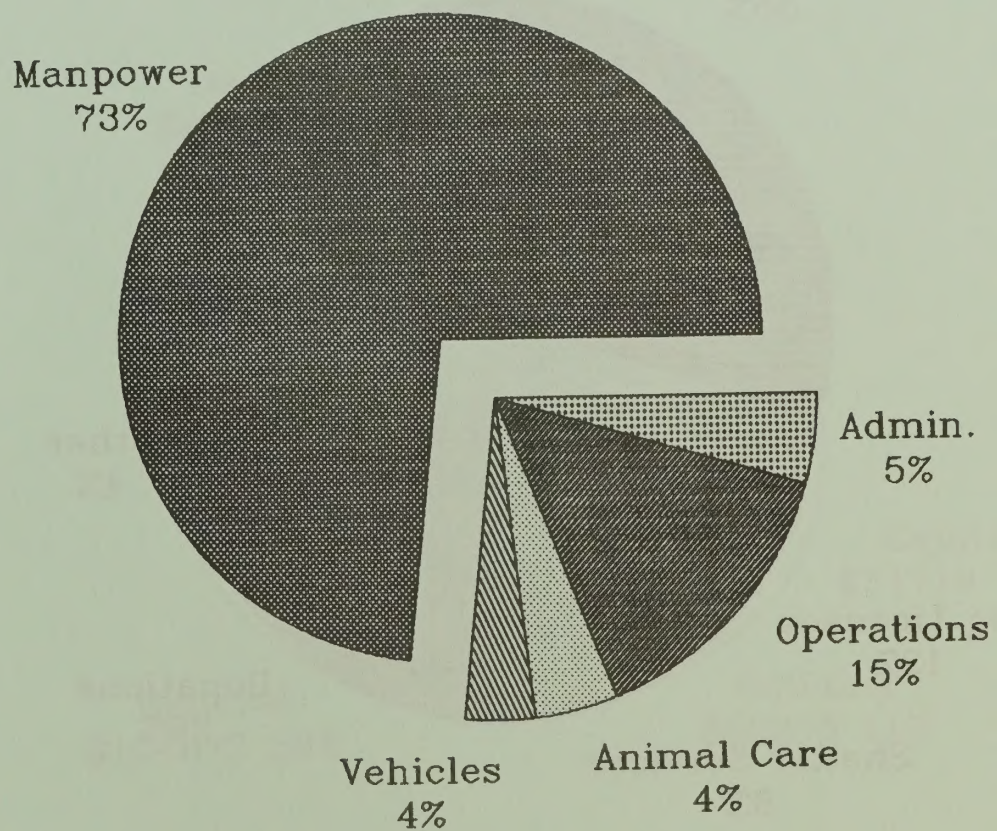
While all the nuances of our Financial Reports cannot be addressed within the scope of this report, I would be happy to answer any questions which may arise from your review of the statements themselves, or from the various charts and illustrations showing the nature of our revenue and expenditures.

Respectfully Submitted,

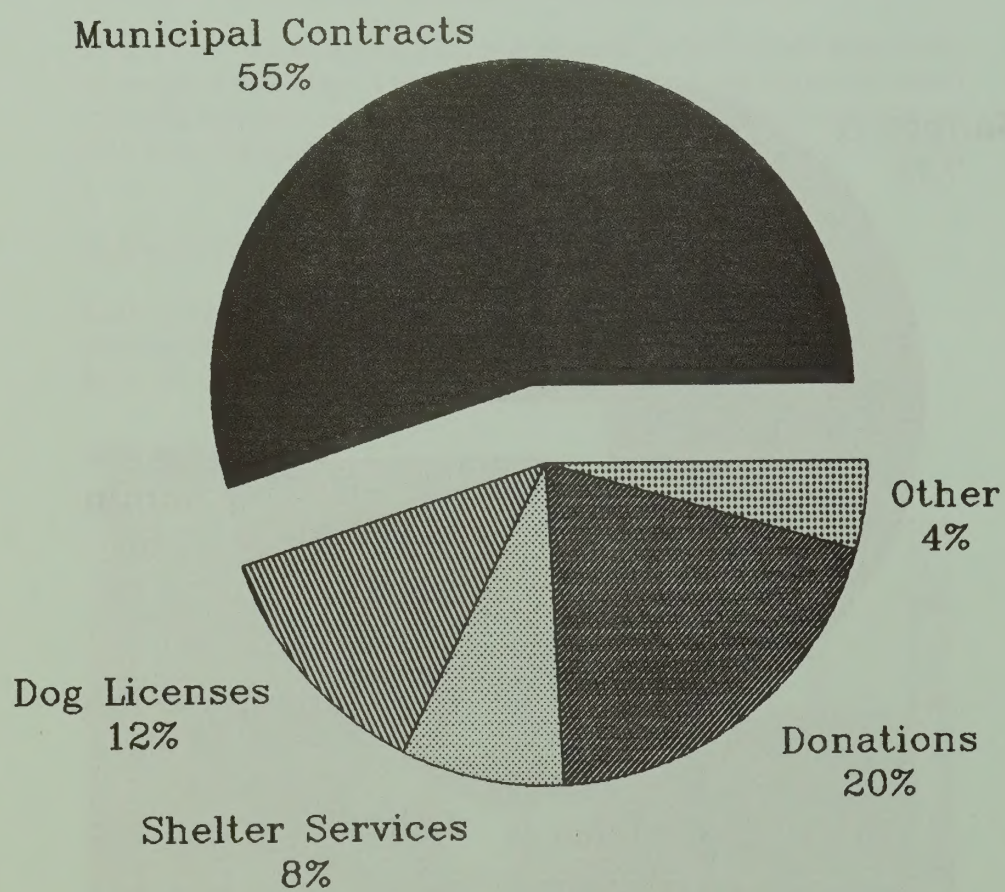
Marilyn Hawkrigg,
Secretary-Treasurer
April 15, 1991



Application of Funds



Revenue Sources



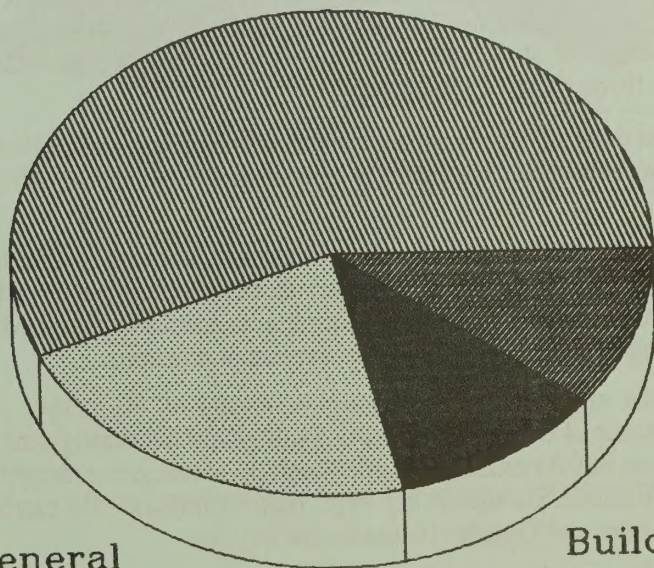
Investment Allocations

Bequests
\$271533 57%

General
\$104873 22%

Building
\$52213 11%

Capital
\$51719 11%



SHELTER COMMITTEE REPORT 1990-91

INTRODUCTION: On your behalf, I would like to thank all of the people who helped make this year a success. There were many challenges, frustrations and rewards.

People who warrant special thanks are the staff both in the shelter and on the road, who interact with the public and make all of the policy possible. The Board of Directors and other Committees of the Board were supportive and made many important suggestions. The Long Range Planning Committee and the Architectural Consultants are helping to realize the dream of a new shelter.

ACTIVITIES: Much of the time was spent with day to day issues. New activities and changes or additions to policy will be highlighted.

The Safety program was introduced to bring us up to standard for occupational health. This included WHMIS Training, safe standard operating procedures, books for staff, and involvement of the entire organization from the Board through the Organization.

The animal drop off area was implemented to increase the level of self help service and eliminate the problem of animals left to roam or left on our doorstep.

The Committee worked on the new shelter plan. Helping further to develop the pavilion concept for housing animals, recommending portable cages to handle animals, suggest washer systems to sanitize these and consider air handling systems to prevent the spread of diseases.

Staffing was adjusted to the changing status of municipal contracts. Although some of the regional municipalities are becoming independent, the Hamilton SPCA continues to offer back up services in emergencies and to insure Humane Standards are kept. Inspections are still carried out in all areas under the Ontario Humane Society Act.

The Shelter Committee also is in the process of reviewing all of the policy statements for the Society and a draft is available for your input. In this area the issue of Circuses has been addressed, initially with the intent to eliminate them from performing within the City. This did not meet with approval of the City Council and a By-law change is currently being considered.

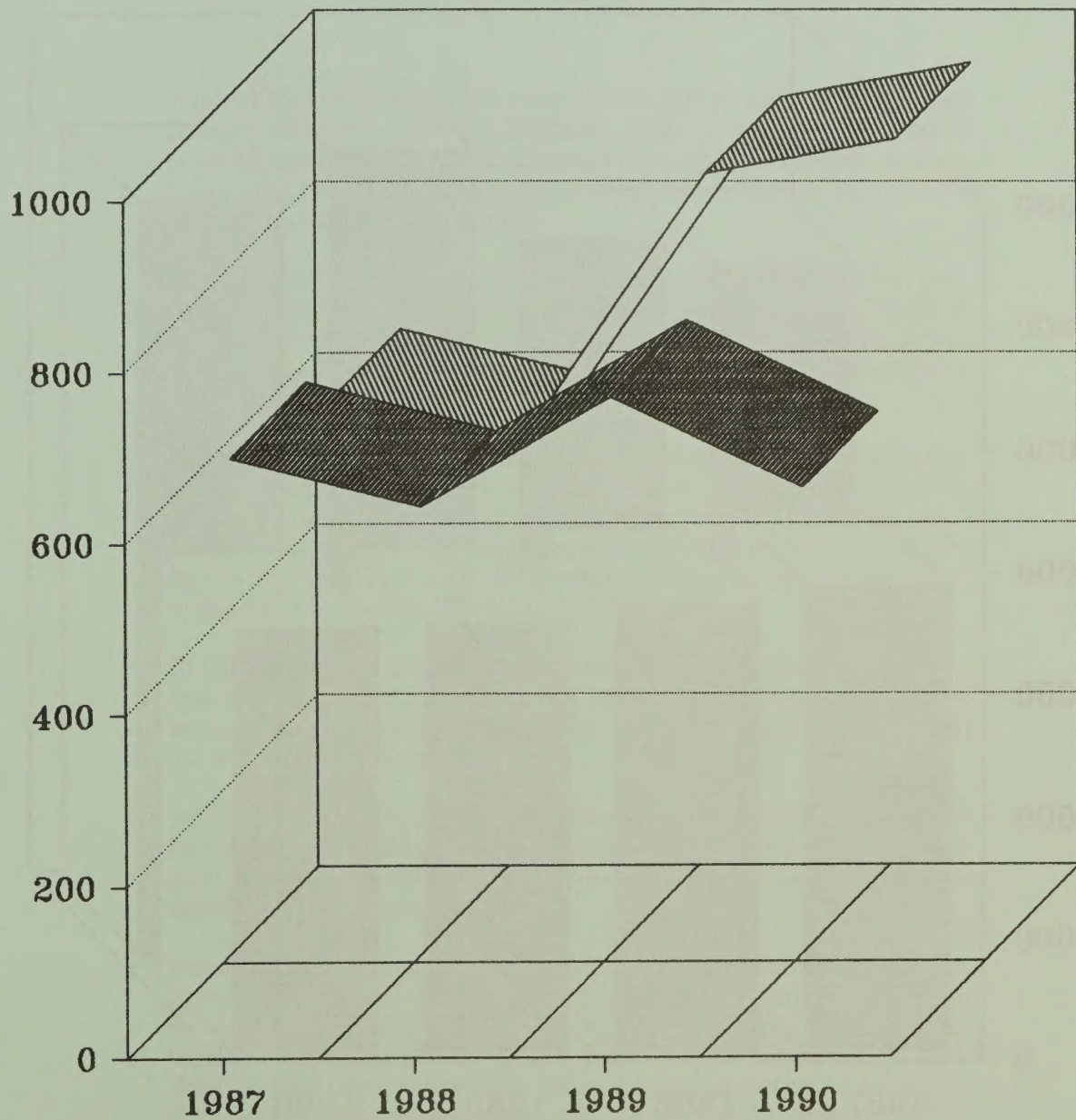
FUTURE

ACTIVITIES: We are always interested in your suggestions and input, please phone or write.

Our own areas of interest will continue to include Shelter policies, planning for the new shelter, and any issues which affect the health or well being of animals in the Shelter, or that come into our care.

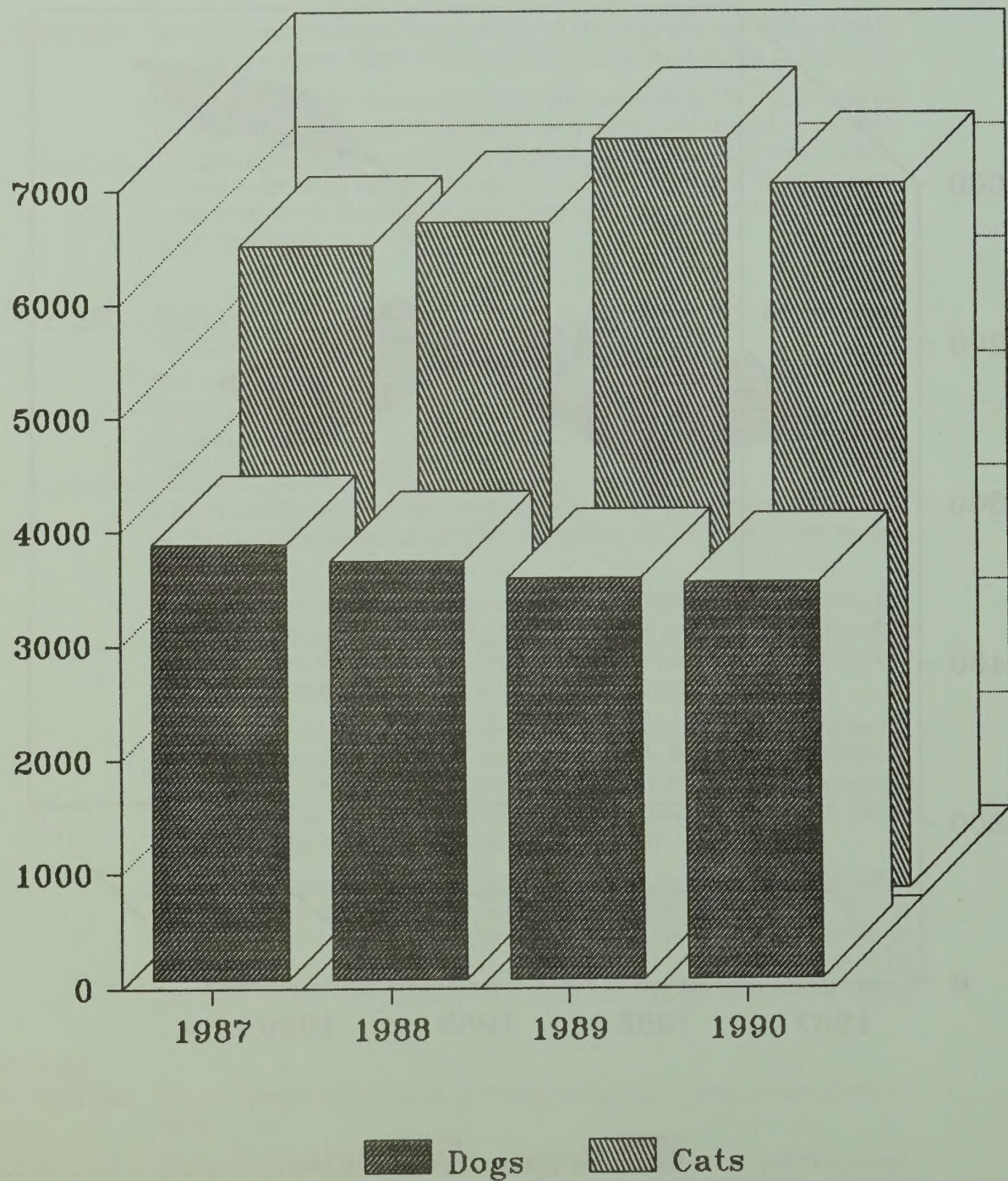
Larry Belbeck, DVM
Chairman
April 15, 1991

Adoptions



■ Dogs ▨ Cats

Animals Received



1990 COMMUNITY SERVICES REPORT

Whoever said life is boring has never spent any time with the Community Services staff and volunteers. 1990 saw us doing more visits to schools, hospitals, senior centres and special events than any previous year. At times it feels as if the telephone is glued permanently to our ear. Requests for visits come into the shelter daily.

Special events played an important role in the shelter activities last year. As in past years we had support for the Chinese New Year Dinner, Dog Wash, Picture Your Pet With Santa and the Christmas Open House. By far the special event that drew the most attention and a large amount of donations was our first dog walk.

Sunday, September 16th saw an estimated crowd of 700 to 800 dog lovers gather in Gage Park to either, walk their dog or just watch the hundreds of dogs and owners enjoy the 5.2 kilometre walk. Close to \$43,000 was raised as a result of "Wiggle-Waggle-Walk-A-Thon". This year the walk will be held on Sunday, September 15th. We anticipate an even larger turn-out due to sponsorship by Radio CKOC/K103 and CHCH TV.

To the shelter staff and volunteers who gave of their time, I thank you. Special events are needed for gaining the public's awareness of the work we do in the Community. Without their valuable time and effort we would not be able to hold these events.

Pet Therapy continues to grow in popularity. Another 20 visits were added last year. We were able to take our visiting pets to an additional 450 seniors and children. The numbers continue to grow as more people realize the benefits of Pet Therapy.

Humane Education is still one of our most popular and important programs. Although the number of visits did not increase, (due to additional help on the dog walk) we are still doing three and four visits daily. We are now accepting requests for Humane Education visits for November of 1991. Teachers have come to rely on us for providing information on pet ownership, pet ownership responsibility and the work of the Hamilton SPCA. Children are the pet owners of tomorrow. We hope they will remember what we have explained to them. Owning a pet is a big responsibility and should not be taken lightly.

Our dog obedience school is running at near capacity. Last year 269 people took the time to enrol in our school. A few points of interest:

61 dogs enrolled were from our Adoption Centre

4 dogs were from Canine Vision Dogs

It is most satisfying to see our school being referred to more and more often.

The media has been a vital link between our organization and the public. From weekly features, feature stories and current stories we have had more than our share of air time and print. Last year saw 199 occasions when we were involved in the media. Without this publicity a lot of what happens at the shelter would go unnoticed. Thanks to Brabant Newspapers, The Hamilton Spectator, CHML/CKDS, CKOC/K103, CHAM and CHCH TV.

Having had the opportunity to visit other shelters and talk with representatives from other shelters we don't take a back seat to anyone. Our programs are first class as is the staff. Outstanding people such as Margaret Smith, Eileen Tallach and Paul Meisel are to be congratulated on making the Community Services at the Hamilton SPCA what it is today. "Successful"!!

PET THERAPY VISITATIONS

1990 - 188 visits	4468 patients & residents
1989 - 168 visits	4016 patients & residents

HUMANE EDUCATION

1990 - 300 visits	10,220 students
1989 - 302 visits	10,329 students

DISPLAYS — SPECIAL EVENTS

1990 - 81
1989 - 88

MEDIA COVERAGE

Local Papers
1990 - 76
1989 - 38

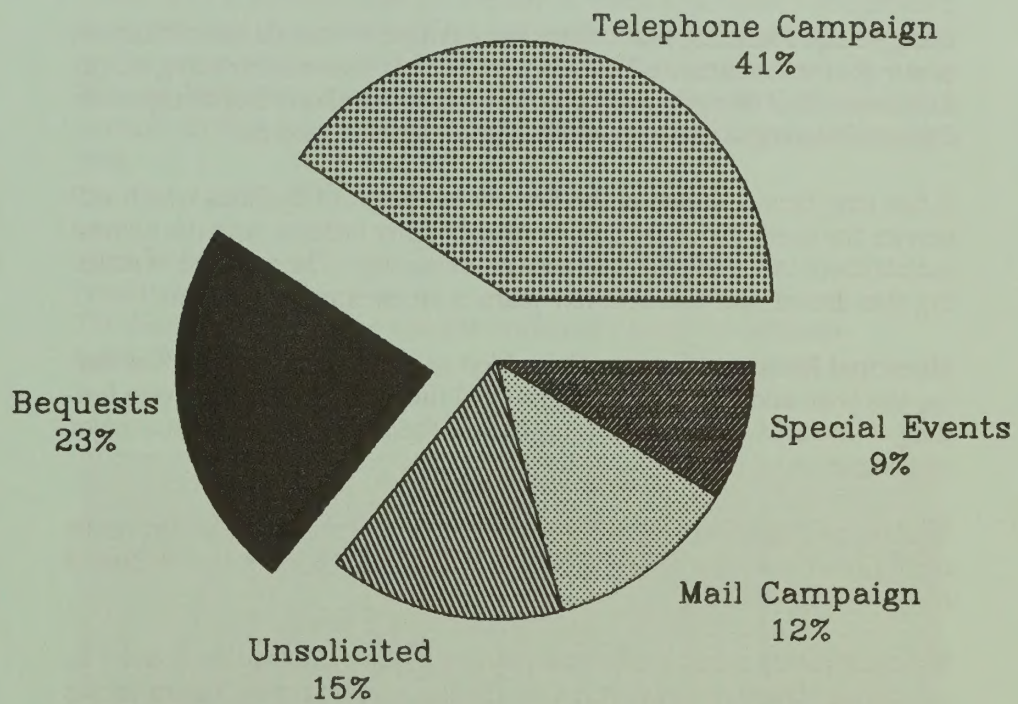
TV & Radio
1990 - 123
1989 - 89

Total 1990 - 199

DOG OBEDIENCE

January - December 1990 - 269
Total Visitations in 1990 - 569

Public Donations



PRESIDENT'S REPORT

This being the conclusion of my third term as President of The Hamilton Society for the Prevention of Cruelty to Animals, I am again pleased to report to the General Membership that the Society has again grown and prospered in many ways.

The work of the Board this year focused primarily on five major areas, each of which is an important element in the overall nature of the organization.

Long Range Planning made significant progress towards the realization of our goal to construct a New Shelter. Work is now commencing on the financial side of this progress, and 1991 will see the launch of a large scale Capital Campaign, seeking public support for this project.

It has long been a dream of the Society to construct facilities which will service the needs of our animals in an exemplary fashion, with the highest standards of care available with today's technology. The prospect of realizing this dream over the next few years is an exciting one indeed.

Municipal Relationships were the subject of considerable negotiations during the year, addressing both operational funding and the long term funding of Capital Assets. The funding of New Facilities has also been a major consideration.

With the participation of Area Municipalities, we are confident that the needs of all Communities within the Region will be met in the construction of new physical facilities.

Humane Policy is being addressed by our Shelter Committee in order to determine Hamilton SPCA Policy on the many and growing issues facing the Humane Movement, and our Society in particular. The Board of Directors felt it was essential for a growing Society such as ours to uniquely enunciate our own policy in these areas, so that our position is not confused with those of the many organizations that have come into being for the purpose of furthering the welfare of animals.

Fiscal Restraint has, of course, been a primary concern throughout the year. Our Treasurer, Marylin Hawkrigg, will report further on these matters in her report. To ensure the continued success of our endeavours in Animal Protection, it goes without saying that our financial future must be secure. Conservative investment and spending practices during 1990 reflect that this concern is being addressed.

Animal Care is our "raison d'être". Through the efforts of the Shelter Committee, and all the Departments of the Shelter, we continue to provide a high level of care to the animals which must seek refuge in our facility. Internal practices are maintained at a high level, and efforts to find more homes, and give more exposure to the animals needing assistance are always growing.

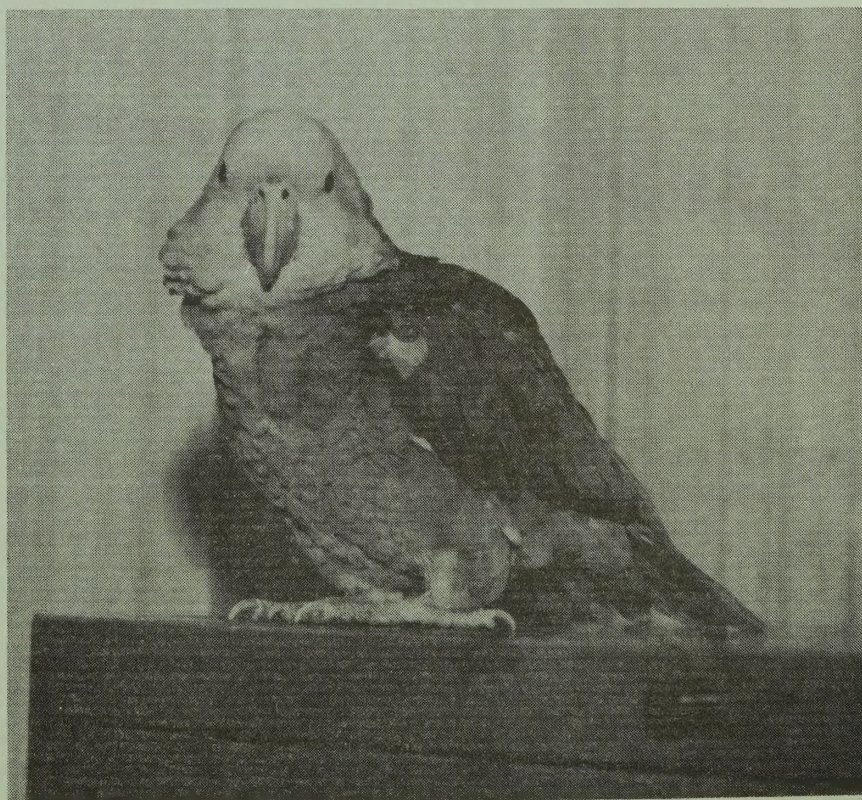
It has been a pleasure and an honour to work with such a progressive, dedicated and caring Board of Directors, as this Society has. I would especially like to thank Committee Chairmen, Mrs. Barbara Watson, Dr. Larry Belbeck, Mrs. Marilyn Hawkrigg and Dr. Dudley Collins for the tremendous amount of effort and accomplishment given to the work of the Society this year.

John Hedden

President

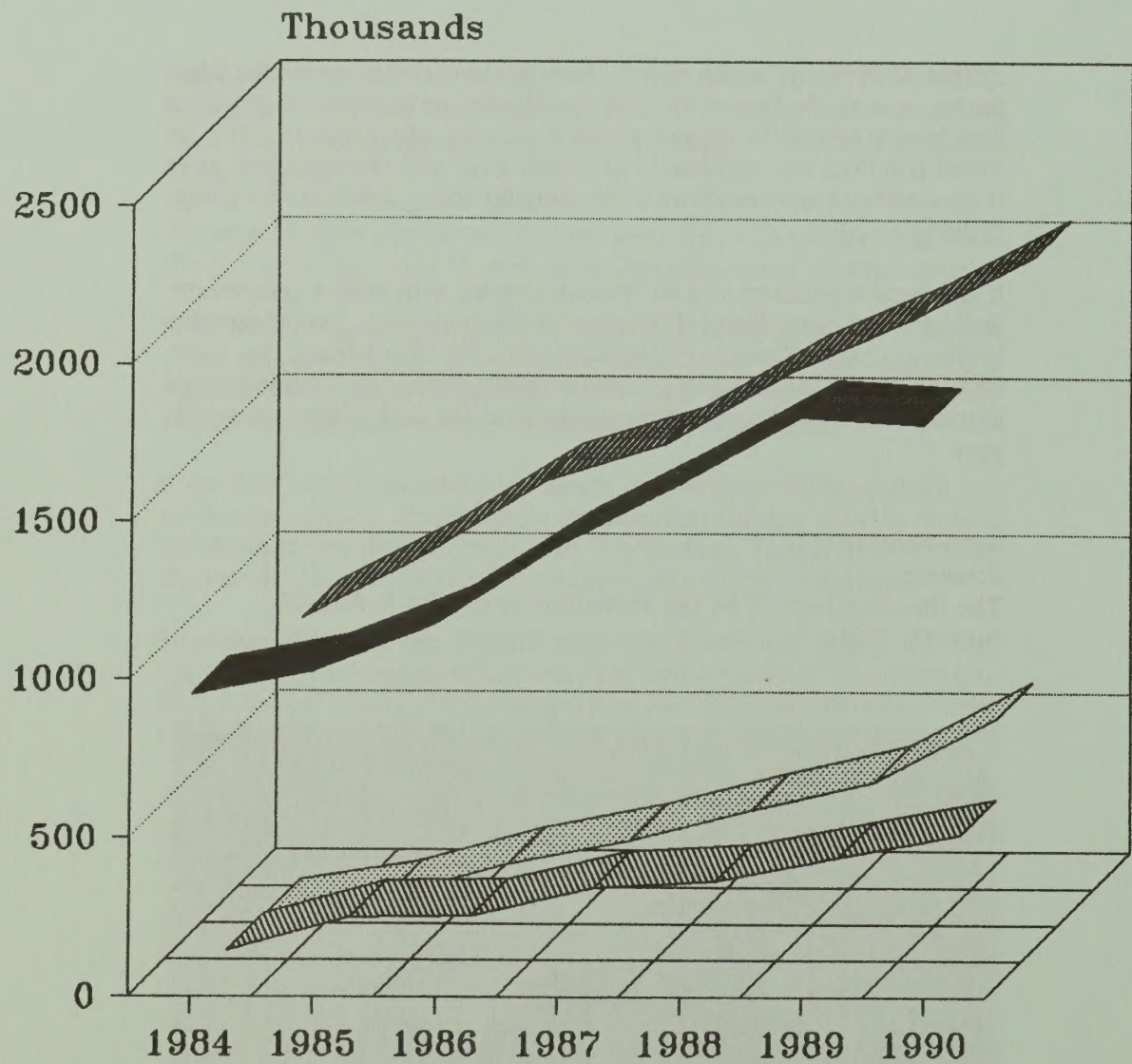
The Hamilton Society for the Prevention of Cruelty to Animals

April 15, 1991



Historical Glance

1984 - 1990



Expenses

Reserves

Donations

Revenue

GENERAL MANAGER'S REPORT

In this, my sixth report to the General Membership of the Hamilton SPCA, it gives me considerable pleasure to again report on a progressive and exciting year. My own observations tell me that each year of the Society's history has witnessed another step in the evolution of the organization, and 1990 is no exception.

In many ways, 1990 was a year of operational adjustment, and in some respects, a year of redefining the organization to meet the challenges ahead of us, and to meet current new challenges.

We found it necessary this year to scale down the size of our operation to control expenditures in order to meet the demands of an economy which currently is not kind to individuals or organizations. This unfortunately resulted in the displacement of several individuals. You will note from the accompanying chart entitled "Historical Glance", that expenditures in 1990 took a sharp downturn, reflecting this adjustment process. Expenditures are now being held at the level of several years ago, in anticipation of the need for exercising extreme caution in our financial affairs.

Today the organization stands in a healthier position than it has in ten years, from a financial standpoint. Reserves are at a level which allows planning for the future, cash flow has been sufficient that it has not been necessary to impinge on reserve funds to continue operations, and donations are at a level which we could not have imagined a decade ago.

"Caution" and "Creativity" must certainly be our guideposts for this new decade, however, and we cannot for a moment take our present "healthy" state for granted.

Fundraising activities must diversify in order to maintain present positions, and, at a time when it is more and more difficult to gain the financial support needed through public donations, we must double and redouble our success if the dream of a new shelter is to be realized. This decade will not be without its challenges!

Through the valuable work of the Community Services Department, we are reaching further and further into the Community, and the staff in this area is to be congratulated for the fine work they continue to do.

Inside the Shelter, Adoptions continue to grow through the efforts of all staff. The number of animals received in the Shelter dropped somewhat in 1990, and the number of cats received (although the numbers are still shocking) has dropped for the fourth consecutive year in a row.

I am continually amazed by the level of "care" and "caring" given our animals by staff, and all contacts I have with other humane organizations and animal control agencies confirms that our staffing and our methods stand up to the very best.

Our relationships with Area Municipalities provided a unique challenge in 1990, through the renegotiation of Animal Control Contracts, which also addresses to some degree Capital Funding for new facilities. We are reaching a new level of understanding with all Municipal Governments, which I am confident will provide financial stability in this area for many years to come, accompanied with the assurance of the highest level of service to animals and members of the public.

The image of our organization is developing, as must public awareness of our work. As various "humane" issues surface to the public's attention, we are asked more frequently, "Well, where does the Hamilton SPCA stand?". To this end, we are developing policy statements which will serve to clarify our policies on these subjects, as well as define our organization vis-a-vis its work in relationship to the many critical issues facing us in the 1990's.

My report to you this evening cannot be complete without the recognition of the many individuals who contribute to the vast work of the Society in so many important ways.

My sincere thanks to the Board of Directors, who have given me their confidence and support; the many Volunteers who make our Community programs so successful and enrich the lives of Shelter animals during their stay with us; our Staff who make the difference for the animals every day of the year; and to the many supporters in the Community who give their money, their time and their hearts to the improvement of the welfare of animals.

Respectfully Submitted

Cam Stableford
General Manager
April 15, 1991

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

FINANCIAL STATEMENTS

DECEMBER 31, 1990



AUDITORS' REPORT

To the Directors of
The Hamilton Society for the
Prevention of Cruelty to Animals

We have audited the balance sheet of The Hamilton Society For The Prevention of Cruelty To Animals as at December 31, 1990 and the statements of operating surplus, capital bequest account, cat assistance account, loss and changes in cash resources for the year then ended. These financial statements are the responsibility of the Society's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In common with many charitable organizations, the Society derives part of its revenues from the general public in the form of donations and bequests which are not susceptible to complete audit verification. Accordingly, our verification of revenue from these sources was limited to accounting for the amounts recorded in the records of the Society.

In our opinion, except for the effect of adjustments, if any, had donations and bequests been susceptible to complete audit verification, these financial statements present fairly in all material respects the financial position of the Society as at December 31, 1990 and the results of its operations and the changes in its cash resources for the year then ended in accordance with generally accepted accounting principles.

Hamilton, Ontario

March 8, 1991

Taylor, Leibow

CHARTERED ACCOUNTANTS

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

BALANCE SHEET

DECEMBER 31, 1990

	ASSETS	<u>1990</u>	<u>1989</u>
CURRENT			
Cash		170,650	76,120
Term deposits and treasury bills		480,340	373,269
Accounts receivable		22,711	102,082
Inventories		3,562	3,001
Prepaid expenses		<u>14,775</u>	<u>16,185</u>
		692,038	570,657
FIXED (Note 3)		724,580	796,781
DEFERRED EXPENSES		<u>34,905</u>	<u>5,549</u>
		\$ 1,451,523	\$ 1,372,987
		<u><u> </u></u>	<u><u> </u></u>
	LIABILITIES		
CURRENT			
Accounts payable		<u>91,359</u>	<u>165,761</u>
	SURPLUS		
OPERATING SURPLUS		18,106	39,040
CAPITAL SURPLUS		382,028	382,028
CAPITAL BEQUEST ACCOUNT		954,289	774,969
CAT ASSISTANCE ACCOUNT		<u>5,741</u>	<u>11,189</u>
		<u>1,360,164</u>	<u>1,207,226</u>
		\$ 1,451,523	\$ 1,372,987
		<u><u> </u></u>	<u><u> </u></u>

(See accompanying Notes to Financial Statements)

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

STATEMENT OF OPERATING SURPLUS

FOR THE YEAR ENDED DECEMBER 31, 1990

	<u>1990</u>	<u>1989</u>
BALANCE, BEGINNING OF YEAR	39,040	102,995
DEFICIENCY OF INCOME AND CONTRIBUTIONS OVER EXPENSES	(20,934)	(63,955)
BALANCE, END OF YEAR	\$ 18,106	\$ 39,040
	<u> </u>	<u> </u>

(See accompanying Notes to Financial Statements)

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

CAPITAL BEQUEST ACCOUNT

FOR THE YEAR ENDED DECEMBER 31, 1990

	<u>1990</u>	<u>1989</u>
BALANCE, BEGINNING OF YEAR	774,969	592,986
BEQUESTS RECEIVED	120,973	152,060
INTEREST EARNED	<u>58,347</u>	<u>29,923</u>
BALANCE, END OF YEAR	<u>\$ 954,289</u>	<u>\$ 774,969</u>

(See accompanying Notes to Financial Statements)

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

CAT ASSISTANCE ACCOUNT

FOR THE YEAR ENDED DECEMBER 31, 1990

	<u>1990</u>	<u>1989</u>
BALANCE, BEGINNING OF YEAR	11,189	18,852
INCOME	6,500	5,977
EXPENSES	(<u>11,948</u>)	(<u>13,640</u>)
BALANCE, END OF YEAR	\$ 5,741	\$ 11,189
	<u> </u>	<u> </u>

(See accompanying Notes to Financial Statements)

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

STATEMENT OF LOSS

FOR THE YEAR ENDED DECEMBER 31, 1990

	<u>1990</u>	<u>1989</u>
INCOME FROM OPERATIONS		
Animal sales	36,220	38,845
Capital grant	45,129	94,010
Gain on sale of fixed asset	3,188	2,949
Licence revenue	247,194	272,290
Miscellaneous income	3,737	13,583
Municipal service fees	1,057,727	969,162
Obedience training	12,142	10,193
Services income	<u>153,373</u>	<u>160,918</u>
	<u>1,558,710</u>	<u>1,561,950</u>
EXPENSES		
Administrative expenses (Schedule 1)	267,109	282,127
Building expenses (Schedule 1)	89,408	70,940
Shelter expenses (Schedule 1)	<u>1,482,472</u>	<u>1,482,213</u>
	<u>1,838,989</u>	<u>1,835,280</u>
OPERATING LOSS	<u>(280,279)</u>	<u>(273,330)</u>
CONTRIBUTIONS		
Donations	397,205	324,742
Less: Fund raising expense	<u>(137,860)</u>	<u>(115,367)</u>
	<u>259,345</u>	<u>209,375</u>
DEFICIENCY OF INCOME AND CONTRIBUTIONS OVER EXPENSES	<u>\$ (20,934)</u>	<u>\$ (63,955)</u>

(See accompanying Notes to Financial Statements)

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

STATEMENT OF CHANGES IN CASH RESOURCES

FOR THE YEAR ENDED DECEMBER 31, 1990

	<u>1990</u>	<u>1989</u>
OPERATING ACTIVITIES		
Operating loss	(280,279)	(273,330)
Items not involving cash		
Depreciation	126,355	118,927
Gain on sale of fixed assets	<u>(3,188)</u>	<u>(2,949)</u>
	(157,112)	(157,352)
Changes in non-cash working capital balances	<u>5,818</u>	<u>20,567</u>
Cash used in operations	(151,294)	(136,785)
FINANCING ACTIVITIES		
Donations (net of fund raising expenses)	259,345	209,375
Increase in capital bequests	179,320	181,983
Decrease in cat assistance	<u>(5,448)</u>	<u>(7,663)</u>
	<u>433,217</u>	<u>383,695</u>
INVESTING ACTIVITIES		
Deferred expenses	(29,356)	(5,549)
Purchase of fixed assets	(56,116)	(165,804)
Proceeds from disposal of fixed assets	<u>5,150</u>	<u>13,025</u>
	<u>(80,322)</u>	<u>(158,328)</u>
INCREASE IN CASH AND EQUIVALENTS	201,601	88,582
CASH AND EQUIVALENTS, BEGINNING OF YEAR	<u>449,389</u>	<u>360,807</u>
CASH AND EQUIVALENTS, END OF YEAR	\$ 650,990	\$ 449,389
	<u>=====</u>	<u>=====</u>
REPRESENTED BY		
Cash	170,650	76,120
Term deposits and treasury bills	<u>480,340</u>	<u>373,269</u>
	\$650,990	\$ 449,389
	<u>=====</u>	<u>=====</u>

(See accompanying Notes to Financial Statements)

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1990

1. SIGNIFICANT ACCOUNTING POLICIES

Inventories -

Inventories are valued at the lower of cost or net realizable value.

Fixed assets and depreciation -

Fixed assets are recorded at cost. Depreciation is computed using the following methods and rates which are designed to charge the cost of depreciable assets to income over their estimated useful lives:

Building	2.5% straight-line
Shelter equipment	10% straight-line
Motor vehicles	30% straight-line
Office equipment	10% straight-line
Computer equipment	30% straight-line
Computer software	30% straight-line

Deferred expenses -

Deferred expenses arise from expenditures incurred for the proposed development of new facilities.

2. BASIS OF ACCOUNTING

The Society employs the accrual method of accounting except for donation pledges and bequests which are recorded on a cash basis.

3. FIXED ASSETS

	1990		1989
	Cost	Accumulated depreciation	Net book value
Land	5,000	-	5,000
Building	718,733	252,332	466,401
Shelter equipment	270,406	150,544	119,862
Motor vehicles	267,238	191,906	75,332
Office equipment	74,370	35,530	38,840
Computer equipment	32,263	17,347	14,916
Computer software	9,284	5,055	4,229
	<u>\$1,377,294</u>	<u>\$652,714</u>	<u>\$724,580</u>
			<u>\$796,781</u>

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1990

4. COMMITMENTS

At December 31, 1990, future payments in respect of operating leases were as follows:

1991	13,900
1992	13,900
1993	13,600
1994	10,700
1995	<u>9,000</u>

\$61,100

5. COMPARATIVE INFORMATION

Certain financial information of the prior year has been re-stated in order to conform with the presentation adopted in the current reporting period.

THE HAMILTON SOCIETY FOR THE
PREVENTION OF CRUELTY TO ANIMALS

SCHEDULE OF EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 1990

	<u>1990</u>	<u>1989</u>
ADMINISTRATIVE EXPENSES		
Advertising	6,685	7,799
Bad debts	6,680	18,607
Computer costs	215	2,212
Depreciation on computer equipment and software	12,464	9,938
Depreciation on office equipment	6,381	5,107
Donations	20	1,000
Interest and bank charges	5,601	4,887
Office and general	45,040	39,472
Professional fees	14,560	20,497
Salaries	147,488	155,878
Telephone and radio rentals	<u>21,975</u>	<u>16,730</u>
	\$ 267,109	\$ 282,127
	<u><u> </u></u>	<u><u> </u></u>
BUILDING EXPENSES		
Depreciation on building	17,968	17,848
Heat and light	21,893	17,421
Insurance and taxes	19,981	18,065
Repairs and maintenance	<u>29,566</u>	<u>17,606</u>
	\$ 89,408	\$ 70,940
	<u><u> </u></u>	<u><u> </u></u>
SHELTER EXPENSES		
Cleaning and odour control	22,289	20,247
Depreciation on motor vehicles	68,224	70,267
Depreciation on equipment	21,317	15,767
Food and supplies	16,816	15,124
Laundry and uniforms	17,347	25,324
Licences	1,385	2,856
Medical supplies	3,967	6,272
Office and general	117,548	96,994
Vehicle expenses	81,871	89,780
Veterinarian services	31,898	30,600
Wages and benefits	<u>1,099,810</u>	<u>1,108,982</u>
	\$ 1,482,472	\$ 1,482,213
	<u><u> </u></u>	<u><u> </u></u>

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